





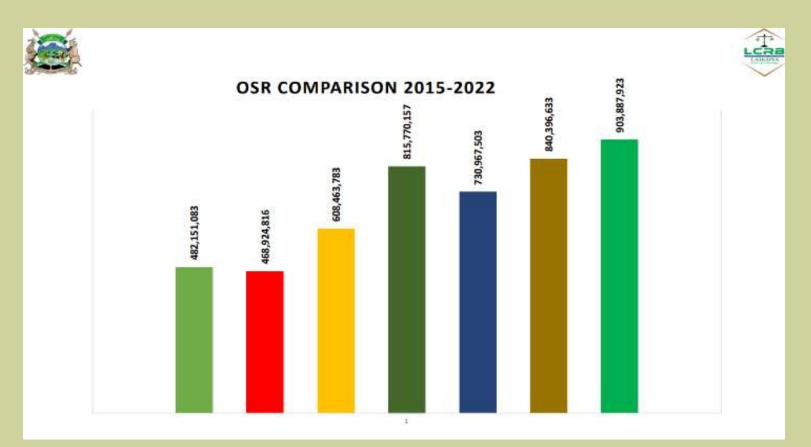
Special edition: Revenue

How OSR Increases Development in Laikipia



Laikipia County has recorded the highest amount in terms of Own Source Revenue collection in the year 2021/2022. Laikipia residents have witnessed numerous development projects going on and thus have confidence that the tax collected is utilized effectively. **PG 3**

Laikipia County Records Highest Revenue Growth in History



or the first time in the history of the County Government of Laikipia, the annual revenue collection for the Laikipia County Revenue Board (LCRB), has surpassed the 900 million mark, defying the difficult economic environment.

The Board recorded a monumental collection of Kshs. 903 million for the financial year 2021/2022 surpassing its previous year revenue collection by Kshs.63 million.

The cumulative revenue has doubled comparing to the revenue performance in the last seven years from Kshs. **482,151,083 million** in FY 2015/2016 to **903,887,923 million** in the FY 2021/ 2022. This represents a growth of **87%**.

The journey to success mirrors to improved compliance by the tax-payers, citizen engagements through public participations, introduction of the cashless payment mode, restructuring of the human resource, internal engage-

ments with County Departments and remarkably citizen confidence in the county leadership.

The prudent use of county resources, accountability and transparency has ensured that every tax collected is accounted for.

The growth in own source revenue is due to increment in tax base whereby the government has ensured that instead of increasing tax to the few people, the reach extends to those who had previously been evading.

Developments Courtesy of Taxes

he growth in Own Source Revenue (OSR) has transformed to various key development projects in the county. These include; the growth of businesses in the county due to conducive business environment, upgrading and rebranding of Laikipia Health Service, Smart towns initiatives Nanyuki, Nyahururu, Rumuruti, Oljabet, Kinamba, ongoing Karuga and Doldol. The government plans to develop 22 smart towns before 2027.

Other development projects witnessed are accelerated infrastructure and roads programme; water for production, investments; and



innovation and enterprise development.

Notably, an improved credit rating which has contributed immensely to the ability to engage with new resource mobilization avenues with the Infrastructure Bond being a notable pioneer to success.

The Board will continue to offer excellent services to all Laikipia citizens.

In the next five years, the devolved unit plans to expand the Economic Stimulus Program (ESP) to Ksh. 20 billion shillings. This will increase the number of businesses in the county as well as help in expanding the existing ones.

The role of the government is to create an enabling environment to facilitate business growth and ultimately lead to economic wellbeing of the citizens.



Signing Of Administration Act 2021



Governor Ndiritu Muriithi signs the Administration Bill into law

he County Government of Laikipia has continued to formulate laws that govern the revenue collection and empowers the citizens. One of these laws is the revenue Administration bill 2021 which was signed into law by Governor Ndiritu Muriithi after it was passed by the county assembly.

The new Act simplifies the annual Finance Act and comes as a relief to the taxpayers in the County who can appeal in case they feel the tax is too high or unjustified. The Administration Act further gives incentives to the business people that encourages them to pay taxes.

For Any Business opening be-

tween July and September, the Laikipia County Revenue Board will issue a 50% waiver on the Single Business Permit Fee.

For businesses opening between
October and December, the Laikipia County Revenue Board will
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Waivers on Business Permit Fee

pening up a new business in Laikipia county has been eased, following the announcement of partial and full waivers on Business Permit Fees.

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> COUNTY GOVERNMENT OF LAIKIPIA





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INFORMAL SECTOR SINGLE BUSINESS PERMIT

For taxpayers operating in informal sectors, the Laikipia County Revenue Board has reduced their Single Business Permit fee from an annual fee of Ksh. 1500 to Ksh. 1000.

#LAIKIPIAONTHEMOVE #TWAWAJIBIKAnaUSHURU #TULIPEUSHURUTUJENGELAIKIPIAPAMOJA waiver on the Single Business Permit Fee.

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Normally, any businesses opening be it January or November, the owner pays the full amount. This at times discourages entepreneurs who want to establish businesses as a calendar year comes to an end.

The County Government of Laikipia has therefore developed a way of encouraging business establishment at any time of the year.



Capacity Building for Staff Development

mployee Training and development is among the key initiatives that the Laikipia County Revenue Board has always embraced as a crucial strategy that serves as motivation and enables it to create a highly skilled workforce.

In line with the above, the Board his year organized a one-month training for revenue Board staff on Revenue Enhancement Course at the Kenya School of Government (Embu Campus).

The Course was aimed at equipping the Revenue officers with requisite knowledge on County revenue and expenditure, legal and institutional framework in revenue collection, and strategies for enhancing revenue collection. It also entailed the role of ethics and integrity in revenue collection, public relations and customer care, work life balance, performance management and effective and efficient service delivery.

Further, the Laikipia County Revenue Board carried out Team building exercises



A Staff member of Laikipia County Revenue Board receives a certificate after completion of the Revenue Enhancement course at the Kenya School of Government Embu Campus

for all revenue staff members. Team building is an integral part in all organizations that fosters collaboration and synergy among people who work for the same organization and forms the cornerstone of effective management because it makes employees more efficient and productive.

During the capacity building exercises that were held on 29-30th January and 5th -6th February, 2022 the revenue staff were engaged in various activities that included; communication skills, team work and team effort, appreciation and accountability, and loyalty.

Laikipia a Role Model for Other Counties

he annual improvement of own source revenue across the years in Laikipia County has seen guests from other counties visit Laikipia County Revenue Board on a benchmark mission.

These visitor come to get insights on own source revenue mobilization, automation of revenue collection and the revenue strategies put in place towards achieving revenue targets.

A recognition by the County Revenue Allocation (CRA) in terms of collection of own source revenue, is a remarkable achievement which has raised



Governor Ndiritu Muriithi pose with Uasin Gishu County staff members during a benchmarking exercise in Nanyuki on revenue collection

the status of the Laikipia County Revenue Board as a model board to be emulated by other counties.

Counties that have visited include

- 1. Migori,
- 2. Nairobi
- 3. Nyeri
- 4. Wajir
- 5. Nyandarua

- 6. Embu
 7. Kiambu
 8. Nakuru
 - 9. Meru
 - 10. Turkana
 - 11. Makueni
 - 12. Uasin Gishu.

The use of technology through the implementation of the cashless mode of payment, installation of CCTV's in key revenue streams for revenue monitoring, vibrant and dynamic workforce are some of the factors that have ensured efficiency in revenue collection. These have minimized revenue leakages and thus enhanced performance and made Laikipia unique for others to learn from.



A delegation from Embu county join members of Laikipia County Revenue Board for a photo session after a successful benchmark exercise in November last year.

Cashless Payment for Better Tracking



Laikipia County has abolished the cash mode of payment and digitized every form of payment.

Digitizing the system has ensured better tracking of every coin to ensure the citizns benefit fro their taxes through service delivery from the government and coming up with beneficial projects for all Laikipians

